



# 2016 Annual Work Plan Extractive Industries for Sustainable Development

## UNDAF OUTCOMES:

- 2.1: Improved sustainable Natural Resource Utilization and food Security
- 4.3: By 2017, Liberia has an effective and efficient natural resources management framework enabling transparent, accountable and equitable distribution of economic benefits and protection of rights of all
- 2.1.4 Utilization of Natural Resources (land, water and forest) improved.

## EXPECTED CP OUTCOME:

- 4.1.4: By 2016, a robust M&E framework developed and adopted.

## UNDAF ACTION PLAN

### OUTPUT

## EXPECTED PROGRAMME

### OUTPUTS:

1. Liberia's legal framework, policies and institutional capacities to govern its mineral and oil sector are strengthened
2. The voice and participation of civil society, women's organizations and communities in dialogues, conflict prevention mechanisms and decisions related to extractive industries is strengthened and institutionalized
3. Transparency in the management of revenues from minerals and oil is improved
4. Linkages between SMEs and multinational companies in the extractive sector strengthened, increasing employment opportunities, particularly for youth
5. Capacity of miners in artisanal, small-scale and low-value mining and capacity of regulatory institutions is strengthened
6. The impact of Liberia's extractive industry on human development is documented, lessons drawn and disseminated to the wider public

## EXECUTING ENTITY:

Ministry of Finance and Development Planning (MFDP)

## IMPLEMENTING AGENCY:

United Nations Development Agency (UNDP)

## RESPONSIBLE PARTIES

NBC, EPA, NIC, MOJ, UNDP, LEITI, PWYP, MLMME, PACOMR, LIBA, /MOL, MFDP



Country Director/UNDP  
Kamil Kamaluddeen

Date: February 2016

Director-General/ National Bureau of concessions  
Cata Bishop

Date: February 2016

Minister/ Ministry of Finance and Development Planning  
Amara Konneh

Date: February 2016

Total resources required	\$754,425.00
Government	\$614,000.00
UNDP-BCPR	\$80,000.00
UNDP-Liberia	\$694,000.00
Total allocated resources:	\$694,000.00
Gap	\$60,425.00

Programme Period:	2014 - 2016
Key Result Area (Strategic Plan)	
Atlas Award ID:	
Start date:	January 2016
End Date:	December 2016
PAC Meeting Date	20 April 2014
Management Arrangements	DIM

**Brief Description**

This project is designed to build a solid foundation on which Liberia's extractive sectors can be efficiently and transparently managed for the shared benefit of its citizens. The project will therefore enhance knowledge and skills of policy makers and technicians as well, in the application of administrative and regulatory mechanisms of the extractive sectors in general but with specific focus on the oil and gas sectors. Adopting a systemic approach, the project seeks deeper participation of civil society encompassing women's and youth's participation in advocating transparency, accountability and as well as managing conflict for peace, stability and development.

The project envisions six outputs:

1. Liberia's legal framework, policies and institutional capacities to govern its mineral and oil sector are strengthened
2. The voice and participation of civil society, women's organizations and communities in dialogues, conflict prevention mechanisms and decisions related to extractive industries is strengthened and institutionalized
3. Transparency in the management of revenues from minerals and oil is improved
4. Linkages between SMEs and multinational companies in the extractive sector strengthened, increasing employment opportunities, particularly for youth
5. Capacity of miners in artisanal, small-scale and low-value mining and capacity of regulatory institutions is strengthened
6. The impact of Liberia's extractive industry on human development is documented, lessons drawn and disseminated to the wider public.

The project is being implemented over a three years period from 2014 – 2016, initially under a D-M. implementation will follow UNDP procedures and processes for the first year (2014) after which national implementation modality will be used for the remaining two years (2015-2016).

<p><b>Related Project Outcome:</b> The extractive sector of Liberia is governed in more participatory, equitable and sustainable ways to ensure that they contribute to peace and sustainable human development  <b>Related CP outcome:</b> Inclusive and sustainable economic transformation informed by evidence-based macro-economic policy promoting access to livelihood, innovative and competitive private sector and efficient natural resource management  <b>CP Output:</b> National capacity for the management and utilisation of natural resources revenue enhanced</p>												
EXPECTED OUTPUTS	PLANNED ACTIVITIES				TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
	Activities and associated actions	Q1	Q2	Q3	Q4	Funding Source	Cash Transfer modality	Budget Description		Amount		
<p><b>Output 1:</b> Liberia's legal framework, policies and institutional capacities to govern its mineral and oil sector are strengthened</p> <p><b>Baseline:</b>                      Lack of parliamentary oversight and capacity to monitor, analyze, deliberate and make decisions on laws, policies and budgets related to extractive industries.                      Lack of capacity of the Ministry of Justice and other key government agencies engaged in negotiation of extractive industries contracts                      Absence of an integrated geo-database with information on concessions and fees</p>	<p><b>Activity Result 1.1:</b> Parliamentary Committee on Oil and Minerals Resources (PACOMR) supported</p> <p>1.1.1: Provide capacity building to the Parliamentary Committee on Oil and Mineral Resources (PACOMR) in policy, budgets and law formulation in mining, oil and gas sectors.</p>			X		PACOMR	UNDP-BCPR	DIM/UNDP SYSTEMS	71400 Contractual Services -- Individual	31,500.00		
<p><b>Activity Result 1.2 Contracts and Concessions negotiation capacity of the Ministry of Justice (MoJ) strengthened</b></p>												
	<p>1.2.1: Technical assistance to the Ministry of Justice in building contract negotiation</p>	X	X	X	X	MoJ	UNDP-BCPR	DIM/UNDP System	71800	48,000.00		



Africa (Three persons for five days)													
<b>Activity Result 1.4: Capacity assessment of the Environmental Protection Agency conducted</b>													
1.4.1: Conduct capacity assessment of the Environmental Protection Agency (EPA) to identify gaps and propose recommendations to address the gaps	X	X	X	X	X		EPA	UNDP-BCPR	DIM/UNDP SYSTEMS	71400 Contractual services-individual	10,000.00		
1.4.2: Sensitization on role of environmental protection in governance of natural resources and domestication of SDGs.	X	X	X				EPA	UNDP-BCPR	DIM/UNDP SYSTEMS	71400 Contractual services-individual	19,500.00		
<b>Activity Result 1.5: Liberia's local content policy fully developed and operational</b>													
1.5.1: Validation exercise & cabinet presentation on the newly developed Local Content Policy	X	X					NIC	UNDP-BCPR	DIM/UNDP SYSTEM	71200 Workshop	10,000.00		
1.5.2: Finalization of the Local content Policy	X	X					NIC	UNDP-BCPR	DIM/UNDP SYSTEM	International Consultant	21,000.00		

- developed, tested and used by mining regulatory authority
- EPA capacity assessment report
- Local content policy and corresponding changes in legislation drafted
- **Targets:**
  - A secretariat supporting a Parliamentary committee is set up
  - At least 3 briefs and/or reports produced
  - Reviews of at least 1 concession agreement or production sharing agreement is made and recommendations provided
  - At least 2 training sessions conducted
  - Existing concession procedures reviewed
  - Inventory of geo-data and other data on concessions conducted
  - 1 capacity assessment of EPA conducted
  - A local content policy and draft law prepared
  - Fully functional climate change secretariat at EPA

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<p>No knowledge about the value chains in artisanal, small-scale and low-value mining</p> <p>Lack of business skills among artisanal miners</p> <p>Indicators: A study mapping artisanal, small-scale and low-value mining opportunities and constraints in data collection.</p> <p>Prepared, covering at least 3 countries</p> <p>Targets : Mapping of ASM, small-scale and low-value mining and associated value chains conducted</p>	<p>template and focus group discussion format (pre-assessments) and identify data gaps and opportunities and constraints in data collection.</p>	<p>x</p>	<p>x</p>	<p>MLME</p>	<p>Funding Gap</p>	<p>UNDP SYSTEMS</p>	<p>72100 Workshop</p>	<p>30,000.00</p>	
<p><b>Activity 5 Total:</b></p>									<p><b>51,000.00</b></p>
<p>Output6: Management, quality assurance and compliance strengthened</p>	<p>Activity Result 6.1: Programme management-partnerships, communications, monitoring, compliance and oversight enhanced</p>								
	<p>6.1.1: Programme Manager-UNDP international Specialist-P3/4</p>		<p>X</p>	<p>X</p>	<p>UNDP</p>	<p>UNDP-BCPR</p>	<p>DIM</p>	<p>61 30 0</p>	<p>200,000.00</p>
	<p>6.1.2 Conduct effective concessions monitoring and program management (salary for one national CIMIS analyst &amp; logistics for monitoring)</p>	<p>X</p>	<p>X</p>		<p>NBC</p>	<p>UNDP-BCPR</p>	<p>DIM</p>	<p>72 10 0</p>	<p>35,000.00</p>

	x	x	x	x	x	x	x	x	x	UNDP	UNDP-04000	DIM	/4	50,500.00
6.1.3: Direct Project Cost/Staff	x												50 0	
6.1.4: NIM – DIM Training	x									UNDP	UNDP-04000	DIM	72 10 0	2,500.00
6.1.5: Communications and partnership-UNDP (1% of management cost)	x									UNDP	UNDP-04000	DIM	72 40 0	2,925.00
6.1.6: Project Drivers-UNDP	x									UNDP	UNDP-04000	DIM	71 40 0	15,000.00
6.1.7: Fuel-UNDP	x									UNDP	UNDP-04000	DIM	72 10 0	5,000.00
6.1.8: M & E and field trips-UNDP	x									UNDP	UNDP-04000	DIM	71 60 0	5,000.00
6.1.9: Stationery and supplies-UNDP	x									UNDP	UNDP-04000	DIM	72 21 5	2,000.00
<b>Activity 6 Total:</b>														
<b>\$297,925.00</b>														
<b>Grand Total</b>														
<b>\$754,425.00</b>														